FOOT LOCKER, INC.

HUMAN CAPITAL AND COMPENSATION COMMITTEE CHARTER

PURPOSE AND AUTHORITY OF COMMITTEE

The purpose of the Human Capital and Compensation Committee (the "Committee") of the Board of Directors is to determine the compensation of the Company's Chief Executive Officer ("CEO"), the Company's other executive officers, corporate officers, and certain other highly-compensated executives, and some aspects of compensation for certain other executives of the Company. The Committee shall also review and make recommendations to the Board regarding executive development and succession, including for the position of CEO.

The Committee, or a sub-committee, shall also administer the Company's various compensation plans, including but not limited to its stock incentive plans, employees stock purchase plans, annual incentive cash compensation plans, long-term incentive plans, supplemental executive retirement plans, voluntary deferred compensation plans, and any trust established in connection with one or more of such plans.

The power and authority of the Committee is subject to the provisions of the Business Corporation Law of the State of New York, the Company's Certificate of Incorporation and By-Laws.

MEMBERSHIP

The Committee shall consist of at least three directors appointed by the Board under the provisions of the By-Laws. The Committee shall be composed entirely of independent directors, as determined by the Board in accordance with the rules of the New York Stock Exchange ("NYSE"). Additionally, the Committee shall be composed of directors who are not eligible to participate in any of the Company's executive compensation plans with respect to which they have the authority to exercise discretion, other than the Company's Stock Incentive Plan or successor plan.

In addition, the members of any sub-committee established to administer a stock option and award plan, or the members of the Committee if the Committee administers such plans, shall meet the requirements of an "outside director" under Section 162(m) of the Internal Revenue Code of 1986, as amended, and of a "non-employee director" under Section 16 of the Securities Exchange Act of 1934.

If any member of the Committee does not meet the specific requirements for a "nonemployee director" or "outside director" under applicable statute or regulation, he or she shall recuse himself or herself from any relevant Committee action.

Members shall serve at the pleasure of the Board.

MEETINGS

The Committee shall meet as determined from time to time by the Board or as may be called by direction of the Committee Chair after consultation with the Non-Executive Chair of the Board. The Committee Chair shall report to the Board on the results of each Committee meeting.

POWERS, DUTIES, AND RESPONSIBILITIES

The Committee's powers, duties, and responsibilities are as follows:

Compensation, Benefits, and Employment Arrangements

In its review of compensation, benefits, and employment arrangements, the Committee considers relevant ESG implications within the Company's overall ESG framework:

- The Committee shall annually review and approve corporate goals and objectives relevant to CEO compensation, evaluate the CEO's performance in light of those goals and objectives, and determine and approve the CEO's compensation level based on this evaluation.
- Oversee the design, maintenance, and administration of a compensation program for the CEO, the Company's other executive officers, corporate officers, and any other executive earning an annual base salary equal to or greater than \$500,000 (collectively, including the CEO, the "Covered Executives").
- The Committee shall conduct periodic assessments of the appropriateness and competitiveness of the Company's executive compensation plans for the Covered Executives relative to other comparable benchmark and peer group companies.
- Periodically review the Company's overall compensation and benefits program for its team members.
- Annually review and approve the base salaries, and target annual and long-term incentive compensation for the Covered Executives.
- Review and recommend to the Board for its approval with regard to the CEO, and review and approve with regard to the other Covered Executives, as applicable, employment agreements, other compensation arrangements, and severance agreements.
- Determine and approve any annual and long-term incentive compensation plans, equity-based plans, and any goals thereunder; evaluate the performance of the Company or the Covered Executives in light of those goals; review and approve

payments to Covered Executives thereunder; and make recommendations to the Board with respect to such plans.

- Grant stock options, restricted stock unit awards, performance stock unit awards, and other stock-based awards.
- Approve all other forms of cash, stock, incentive compensation, and perquisites for the Covered Executives as may be determined from time to time.
- Review and, to the extent provided in the relevant plan documents, administer compensation and benefit plans of the Company other than retirement plans and the 401(k) Plan.
- Review and discuss the Compensation Discussion and Analysis (the "CD&A") required to be included in the Company's Proxy Statement and annual report on Form 10-K by the rules and regulations of the U.S. Securities and Exchange Commission (the "SEC") with management, and, based on such review and discussion, determine whether or not to recommend to the Board that the CD&A be so included.
- Prepare the Compensation Committee Report for inclusion in the Company's Proxy Statement in compliance with the rules and regulations promulgated by the SEC.
- Conduct an annual review of the compensation of the non-employee directors and communicate the results of the review to the Board.
- Consider and evaluate, from time to time, as appropriate, risk in relation to the Company's compensation policies and practices.

Management Resources

- As directed by the Board, consider and recommend to the Board candidates for successor to the CEO when a vacancy shall occur in that office.
- Review, or ensure that the Board reviews, on a periodic basis the Company's management succession planning.
- Review, or ensure that the Board reviews, on a periodic basis the Company's long-term executive development planning.

General

- Perform an annual self-assessment of the Committee.
- Delegate authority and responsibilities as the Committee deems proper and periodically review such delegations.

- Periodically review this Charter and make recommendations to the Board with regard to any changes to the Charter that the Committee believes would be desirable.
- Conduct other activities within the scope of the Committee's purpose and authority as the Board may from time to time determine.

RULES AND PROCEDURES

The presence of a majority of the Committee members shall be necessary to constitute a quorum. The affirmative vote of a majority of the members present shall be necessary for the adoption of any resolution.

Meeting agendas are developed by the Committee Chair in consultation with the Non-Executive Chair of the Board, the CEO, and the Secretary. Committee members may suggest agenda items by communicating with one of these individuals. Agendas are circulated to Committee members prior to meetings.

RESOURCES OF THE COMMITTEE

The Committee Chair and members of the Committee shall have access to the members of the Company's senior management necessary or desirable to carry out the Committee's work, and the Company shall provide appropriate staff support, as requested by the Committee Chair, to the Committee's work.

The Committee shall have the sole authority to retain and terminate (or obtain the advice of) any adviser to assist it in the performance of its duties, but only after taking into consideration all factors relevant to the adviser's independence from management, including those specified in Section 303A.05(c) of the NYSE Listed Company Manual, as may be modified or supplemented. The Committee shall be directly responsible for the appointment, compensation, and oversight of the work of any adviser retained by the Committee and shall have sole authority to approve the adviser's fees and the other terms and conditions of the adviser's retention. The Company must provide for appropriate funding, as determined by the Committee, for payment of reasonable compensation to any adviser retained by the Committee. The Committee Chair shall inform the CEO or the Chair of the Nominating and Corporate Responsibility Committee if the Committee decides to retain the services of outside advisers.

The Committee shall review at least annually with any compensation consultant retained by the Committee a report of any conflicts of interest between such consultant and the Company.

May 17, 2023